The Sensemaking and Acceleration process will give teams insights into their current activities through sharing and intelligence generation. It is a highly interactive process in which team members and relevant stakeholders from different programs learn and create meaning from their experiences of working on complex challenges.

Sensemaking can be used prior to starting the portfolio design process to inform about the current programming (as in the Sense offer) or during the process to assess how the new portfolio design is connected with the current interventions.

Sensemaking can be used prior to starting the portfolio design process to learn about the current programming, during the process – to assess how the portfolio is connected with the current interventions, and after – to share learnings from the portfolio implementation to inform the re-design of the portfolio or policy development.

The Position offer includes some parts of the Portfolio Design process, particularly focusing on the Area of Interest tool which will allow teams to identify key system dynamics which are relevant to understanding a particular problem. It helps teams to explore and map the needs, resources and interactions that shape a specific system. In combination with the Social System Canvas, the Areas of Interest tool helps design teams to identify the system attractors, which are particular places in the system which need to be explored to induce transformation and will form their strategic programming offer.

The Position offer takes the teams beyond the assessment stage towards formulating strategic entry points for interventions to accelerate learning and system transformation, which will work as a offer for building partnerships and improved programming.

The Transform offer includes the entire process of analysis, positioning and intervention design to develop a more coherent and targeted portfolio of options, as well as guidance through activation and iterative dynamic management of the portfolio.

Sensemaking can be used prior to starting the portfolio design process to learn about the current programming, during the process – to assess how the portfolio is connected with the current interventions, and after – to share learnings from the portfolio implementation to inform the re-design of the portfolio or policy development.

In addition to the Social System Canvas and the Areas of Interest tool, the Portfolio of Options design tool will explore, ideate and design the interventions that can generate learnings in the identified key system attractors to inform policy development for transformation. The last phase of the Portfolio Design process of designing options will guide users where to invest resources and will produce concrete descriptions of each intervention to be activated in the portfolio.

After the design process, the teams will be offered support on how to activate the portfolio of options and how to dynamically manage it through systemic learning and sensemaking practices.

The Portfolio Design process aims to produce a coherent system transformation portfolio, which includes a clear articulation of who the portfolio holder is and their capabilities and intent on achieving transformational impact, analysis and visualization of system structures and dynamics, identification of strategic entry points for intervention in the system, and ideation and descriptions of interventions to be activated.

Portfolio Management aims to generate a clear activation plan for the portfolio as well as a management framework for dynamic and adaptive implementation, systemic sensemaking and intelligence generation, and re-design practices and capabilities.